

Profit and Loss Summary

Three Months Ended September 30, 2007 vs. September 30, 2006; and vs. Sequential Quarter ended June 30, 2007

Quarter	ended	Growth % in Q2	Quarter ended	Growth % in Q2
Septemb	er 30,	FY 2008 over	Ended June 30,	FY 2008 over
2007	2006	FY 2007	2007	Q1 FY 2008
Reviewed	Reviewed		Reviewed	
2,132.98	444.60		2,139.63	
335.65	0.46		4.57	
2,468.63	445.06	454.7%	2,144.20	15.1%
1,027.07	179.26		1,000.42	
887.22	195.23		920.76	
1,914.29	374.49		1,921.18	
554.34	70.57	685.5%	223.02	148.6%
22.5%	15.9%		10.4%	
43.94	9.62		43.00	
510.40	60.95	737.4%	180.02	183.5%
20.7%	13.7%		8.4%	
124.18	7.97		118.88	
386.22	52.98	628.9%	61.14	531.7%
15.6%	11.9%		2.9%	
6.89	9.22		11.73	
379.33	43.76		49.41	
(15.85)	-		8.07	
395.18	43.76		41.34	855.9%
16.0%	9.8%		1.9%	
31.48	3.49		3.30	
g				
	5,606,114		12,554,045	
	2007 Reviewed 2,132.98 335.65 2,468.63 1,027.07 887.22 1,914.29 554.34 22.5% 43.94 510.40 20.7% 124.18 386.22 15.6% 6.89 379.33 (15.85) 395.18 16.0%	Reviewed Reviewed 2,132.98 444.60 335.65 0.46 2,468.63 445.06 1,027.07 179.26 887.22 195.23 1,914.29 374.49 554.34 70.57 22.5% 15.9% 43.94 9.62 510.40 60.95 20.7% 13.7% 124.18 7.97 386.22 52.98 15.6% 11.9% 6.89 9.22 379.33 43.76 (15.85) - 395.18 43.76 16.0% 9.8% 31.48 3.49	2007 2006 FY 2007 Reviewed Reviewed FY 2007 2,132.98 444.60 335.65 0.46 2,468.63 445.06 454.7% 1,027.07 179.26 887.22 195.23 1,914.29 374.49 374.49 554.34 70.57 685.5% 22.5% 15.9% 43.94 9.62 510.40 60.95 737.4% 20.7% 13.7% 124.18 7.97 386.22 52.98 628.9% 15.6% 11.9% 6.89 9.22 379.33 43.76 (15.85) - 395.18 43.76 16.0% 9.8% 31.48 3.49	2007 2006 FY 2007 2007 Reviewed Reviewed Reviewed 2,132,98 444.60 2,139.63 335.65 0.46 454.7% 2,144.20 1,027.07 179.26 1,000.42 887.22 195.23 920.76 1,914.29 374.49 1,921.18 1,921.18 1,921.18 554.34 70.57 685.5% 223.02 223.02 225.9% 10.4% 43.00 1,921.18



HOV Services, Ltd

BALANCE SHEET AS OF 30 SEPTEMBER, 2007

<u>ASSETS</u>	Rs. 000's
Current assets:	
Cash and cash equivalents	334,178
Inventory	60,558
Accounts receivable	1,811,798
Prepaid expenses & other current assets	380,903
Total current assets	2,587,437
Net property and equipment	743,732
Due from HOV affiliates	
Other non current assets	1,123,633
	7,364,938
Goodwill	
Goodwill	
Goodwill TOTAL ASSETS	11,819,740
	11,819,740
TOTAL ASSETS LIABILITIES AND STOCKHOLDERS' EQUITY	11,819,740
TOTAL ASSETS LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities:	
TOTAL ASSETS LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities: Shortterm loans	138,268
TOTAL ASSETS LIABILITIES AND STOCKHOLDERS' EQUITY Current Lia bilities: Shortterm loans Accounts payable & accrued liabilities	138,268 1,600,408
TOTAL ASSETS LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities: Shortterm loans Accounts payable & accrued liabilities Other Current Liabilities	138,268 1,600,408 289,800
TOTAL ASSETS LIABILITIES AND STOCKHOLDERS' EQUITY Current Liabilities: Shortterm loans Accounts payable & accrued liabilities Other Current Liabilities Total current liabilities Due to HOV affiliates Long term debt Minority Interest	138,268 1,600,408 289,800 2,028,476 83,156 5,127,925 385,462



Revenue - YoY Quarter over Quarter by Industry Vertical

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<u>Industry Vertical</u>	<u>Q2 FY 2007</u>		Q2 FY2008		Growth %	
In 000' US\$'s	Revenue	%	Revenu	e %	Q over Q	
BFSI	4,582	47.3%	19,595	37.2%	328%	
Healthcare	1,652	17.1%	18,557	35.3%	1024%	
Telecom	3,110	32.1%	2,423	4.6%	-22%	
Publishing	-	0.0%	2,183	4.1%	100%	
Manufacturing	157	1.6%	4,220	8.0%	100%	
Government	183	1.9%	5,654	10.7%	2983%	
Total Revenue	9,683	100%	52,633	100%	444%	

Revenue - Sequential Quarter over Quarter by Industry Vertical

Revenue bequential Quarter over Quarter by maustry vertical						
Industry Vertical	Q1 FY 2008	Q2 FY2008	Growth %			
In 000' US\$'s	Revenue %	Revenue %	Sequential			
BFSI	19,637 37.699	19,595 37.23%	-0.2%			
Healthcare	16,460 31.599	18,557 35.26%	12.7%			
Telecom	3,455 6.63%	6 2,423 4.60%	-29.9%			
Publishing	1,739 3.34%	6 2,183 4.15%	25.6%			
Manufacturing	3,897 7.48%	6 4,220 8.02%	8.3%			
Government	6,910 13.26°	% 5,654 10.74%	-18.2%			
Total Revenue	52,099 100%	52,633 100%	1.0%			

Revenue - 02 FY 2007-2008 by Service Type in the Industries served

	·	<u>Industries Served</u>						
Service Type	(In 000's US\$'s)	BFSI	Health care	Telecom	Publishing	Manufacturing	Government	
A/P Services		1.2%	0.2%	0.2%	0.0%	1.3%	0.0%	
ARM/ A/R Cycle Management		10.6%	4.4%	3.9%	0.0%	0.0%	0.0%	
Loan processing (Credit Card, Auto and Mortgages)		0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	
Health care Payor/Provider Services		0.2%	23.4%	0.0%	0.0%	0.0%	0.0%	
Risk management & Employee Verification Services		1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	
Claims Management/Construction Consulting & Litig	gation Support	4.1%	0.2%	0.0%	0.0%	0.0%	0.0%	
Business Intelligence		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Tax processing		0.5%	1.9%	0.1%	0.0%	0.0%	0.0%	
Document Lifecycle Services		18.7%	5.2%	0.4%	0.3%	6.4%	10.7%	
Content Transformation		0.5%	0.0%	0.0%	3.9%	0.3%	0.0%	
Total Revenue		37.2%	35.3%	4.6%	4.1%	8.0%	10.7%	

Additional New Business Won in the Second Quarter, 2007-2008

<u>Industry Vertical</u>	<u>New Client Wins</u>		
In 000' US\$'s	New Clients	Contract	
BFSI			
Healthcare	2	14,500	
Telecom		-	
Publishing	1	530	
Manufacturing	4	2,683	
Government	4	2,531	
Total Revenue	11	20,244	



Revenue Growth across all the offerings and across the Target Industries in Q2 FY2008 over Q2 FY2007

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		3 Mth Period		Growth by Ir	dustries Se	ved Q2 FY 200	8 over Q2 FY 200		3 Month Period
Service Type	(In 000's US\$'s)	06	BFSI	Healthcare	Telecom	Publishing	Manufacturing	Government	Ended Sep 30, 07
A/P Services		-	648	92	80		696	-	1,516
ARM/ A/R Cycle Management		3,949	5,202	2,106	(1,343)		-	-	9,914
Loan processing (Credit Card, Auto and	Mortgages)	-	199	-	-	C	-	-	199
Healthcare Payor/Provider Services		-	105	12,327	-		-	-	12,432
Riskmanagement & Employee Verificat	tion Services	567	331	(181)	-		(106)	(39)	572
Claims Management/Construction Consulting & Litigation Support		3,754	(1,333)	(50)	-		-	(144)	2,227
Business Intelligence and Smart Dial		-	-	-	-		-	-	-
Tax processing		1,414	75	(141)	46		(50)	-	1,344
Document Lifecyde Services		-	9,831	2,753	222	148	3,392	5,653	21,999
Content Transformation		-	262	-	-	2,086	132	1	2,430
Total Revenue		9,683	15,320	16,906	(995)	2,183	4,063	5,471	52,633

TOP 350 by Industry and Service Type Q2 FY2008

Service Type	(In 000's US\$'s)	BFSI	Healthcar	Telecom	Publishin	Manufacturi	Government	Total
A/P Services		632	76	67	-	659	-	1,432
ARM/ A/R Cycle Management		5,517	2,294	2,030	-	-	-	9,841
Loan processing (Credit Card, Auto	and Mortgages)	191	-	-	-	-	-	191
Healthcare Payor/Provider Service	es	105	12,346	-	-	-	-	12,451
Risk management & Employee Ver	ification Services	563	-	-	-	-	-	56 3
Claims Management/Construction	Consulting & Litigation	2,096	95	-	-	-	-	2,191
Business Intelligence		-	-	-	-	-	-	
Tax processing		216	982	77	-	-	-	1,275
Document Lifecycle Services		8,281	2,274	206	106	2,852	3,821	17,539
Content Transformation		237	-	-	1,976	126	-	2,338
Total Revenue		17,837	18,066	2,380	2,082	3,636	3,821	47,821

Customer Concentration and Industry Highlights

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Customer and Indu	ıstry Highlights		Top Clients	% of Total Revenue			
Industry Served Customer Ranking			Top 1 Client	13%			
Banking	4 out of the top 10		Top 5 Clients	26%			
Healthcare	3 out of top 10		Top 10 Clients	34%			
Insurance	9 out of the top 20		Top 20 Clients	45%			
Mortgage Services	5 out of top 10		Top 50 Clients	60%			
Retailers	8 out of the top 20		Top 100 Clients	72%			
Student Loans	1 out of the top 2		Top 200 Clients	83%			
Telecom	2 out of the top 5		Top 350 Clients	91%			



Global Infrastructure and Resources — as of September 30, 2007

Key Focus on Adding and Retaining Associates:

- ✓ Right Shore with the right skills
- ✓ Continue to maintain and/ or lower already low Attrition Rate of 27%
- ✓ Provide Training and Career Path and be part of the local communicates
- ✓ Meet and "Exceed Expectations" for our clients and our employees

Global Resources

Category	North America	India	China	Mexico	Total			
Accounting	35	48	0	5	88			
Administration	40	56	0	3	99			
Management	145	148	0	6	299			
Sales & Marketing	39	6	0	0	45			
Techonology	107	235	0	0	342			
Operations	1,578	8,050	952	169	10,749			
Total	1,944	8,543	952	183	11,622			



SUMMARY

- (1) Top Tier Indian BPO Service Provider
- (2) Established reputation for Reliable, High Quality and Secure services:
 - High Quality Client Base: over 50% of the FORTUNE 100® companies
 - Long Standing Relationships: Top 30 clients have been with us for 5+ years
- (3) Top 100 clients represent over 72% of total revenues
- (4) Right Shore Delivery Model: 11,622 employees across over 40 delivery centers in India, China, Mexico, U.S. & Canada
- (5) Strong Financial Performance and Growth Prospects
 - Predictable Recurring Revenue gives substantial visibility
 - 455% Total Income Growth YoY for Second Quarter, FY2007-2008 over First
 Quarter, FY2006-2007 and 15% Sequential Growth
 - Established a hedging facility and recognized \$8.2 million of Income due to Rupee appreciation
 - Scalable Infrastructure with mature processes, benefits of operating leverage and amortization of fixed costs over larger and growing revenues
 - Added new business of over USD21.3 million (USD1.7 of cross sell and up sell services) backed by a solid pipeline; also added 11 New Clients in the Second Quarter, FY 2007- 2008 to an already diversified client base total new business